Artificial Intelligence in Supply Chain: State of the Art & 2020 Radar



Foreword



Many tools on the market are not very dynamic and are based on fixed data.

Machine Learning's algorithms work continuously and allow different hypotheses to be modeled based on larger data sources.

This technology then provides companies with **increased reactivity and allows them to have the necessary agility in the field of Supply Chain**. Before presenting our Supply Chain & AI Radar and in order to have the necessary reading keys, **it seems important to make a small detour through a definition of Machine Learning, the main algorithms found in it and different use cases**.



Introduction Understanding Artificial Intelligence

What are the differences between Machine Learning, Big Data Analytics, Artificial Intelligence, Data Science and Deep Learning?

Big Data Analytics

Refers to the strategy of analyzing big volumes of data, that is too large and complex for processing by traditional database management tools.

Ex : social networks, videos, digital images, sensors and sales transaction records.

Data Science

Also known as *data-driven science*, is an interdisciplinary field about scientific methods, processes and systems to extract knowledge or insights from data in various forms, either structured or unstructured.

Intelligence artificielle (IA)

Ability exhibited by a machine to perform complex intellectual tasks that where, until recently, devoted to humans.

Ex : Chess game (1990's), Go game, chatbots, autonomous vehicles (2010's)

Machine Learning

An application of AI that gives computer systems the ability to make decisions based on learned data rather than being explicitly programmed to perform a task. They learn and improve over time as they are exposed to new data.

Deep Learning

Function that imitates the workings of the human brain (Neural network) in processing data and creating patterns for use in decision making.

Ex : Automatic Colorization of Black and White images, Object Classification and Detection in Photographs.

The different types of data

Discrete data (classification)

- Learns the parameters of the boundary between data categories
- Then applies the boundary to new data to predict their category

Continuous data (regression)

- Learns the parameters of the model linking data input and output
- Then applies this model to new data input to predict the data output

The different types of data

Labelled data

Data that are well defined, with a name, description, characteristics or definition; they can be understood by themselves with a tag, class or label.

Unlabelled data

Data that do not have meaningful tag or definition and do not make any sense by themselves.

The different types of IA algorithms





Examples of application to the Supply Chain

Area	Use Cases	Examples	Expected Benefits	AI Algorithm typology
Data	Data Capture	Collect exogenous data (weather, prices, pictures on IG, comments on blogs,) to structured data that could enrich SC processes	Support other SC processes with exogenous data	Supervised learning (text or image classification), unsupervised learning (topic modeling on text)
Commercial Strategy / Strategic Planning	Clustering / Assortment Planning	Check correlations with multiple types of data, group stores with similar behaviors and propose adequate assortments	Stock levels Customer satisfaction Growth adaptability	Unsupervised clustering methods (K-means, CAH)
	Network modeling and optimization	Build a digital twin manufacturing, warehousing and transport networks in order to optimize them	Flows cost reduction Manufacturing cost reduction	Graph Theory (Dikjstra algorithm)
	Supply Chain Agility	Simulate sustainable upside or downside across end-to-end SC	Growth/Decline adaptability	Supervised learning
Tactical Planning	Stock positioning & sizing	Optimize location and stock level per product	Stock levels Customer satisfaction	Supervised learning
	Demand Planning	Improve forecast accuracy using exogenous data	Stocks levels Manufacturing capacity Product availability	Supervised learning for regression (Linear Regression, Gradient Boosting, Random Forest), Time Series
Operational / Execution	Stock Replenishment	Improve stock levels and/or product availability using exogeneous data	Stock levels Product availability	
	Supply chain Execution Supervision	Proactively alert customers in case of delivery problems and propose alternative solutions	Customer satisfaction	Non supervised (anomaly detection) combined with supervised/ ensemblist methods



Few tools have developed their own Artificial Intelligence algorithms.

Most of them use open source Artificial Intelligence libraries like Tensorflow, and adapt or incorporate them into their tools covering those use cases where AI brings value.



Objectives and methodology

Methodology

/ The objective of this radar is to give an overview of main tools providing Supply Chain solutions using AI.

- This radar is not exhaustive as new players and technologies emerge frequently and fast.
- Information described in this document is based on information released by editors, it has not been verified by external sources

/ Tools are grouped along different dimensions:

- Technology:
 - Multi purposes AI Platform: kind of a tool box, could cover any use cases in Supply Chain
 - Process specialized AI: focus on one or several SC processes
- Main processes grouped by:
 - Data
 - Commercial Strategy/ Strategic Planning
 - Tactical Planning
 - Operational / Execution



2020 AI & Supply Chain Radar



[©] Wavestone 2020

Contributors



With the contribution of the France Supply Chain Digital Lab, Nathalie Philippart, Stanislas Le Marois and Karim Chudy

Discover our publications about Supply Chain and Artificial Intelligence



The Supply Chain Post-Crisis Three key trends and a big dilemma



<u>Covid-19 and AI</u> Artificial Intelligence Appears to Be the Key Answer to Resolve the Crisis



IA & Cybersecurity Protecting Tomorrow's World Today

More content on: www.wavestone.com/en/insights

Wavestone

In a world where knowing how to drive transformation is the key to success, Wavestone's mission is to inform and guide large companies and organizations in their most critical transformations, with the ambition of a positive outcome for all stakeholders. That's what we call "The Positive Way."

Wavestone draws on over 3,000 employees across 8 countries. It is a leading independent player in European consulting. Wavestone is listed on Euronext Paris and recognized as a Great Place to Work®.

France Supply Chain, by Aslog

France Supply Chain federates more than 400 companies from all sectors, with 2000 professionals working together to promote and build tomorrow's Supply Chain.

France Supply Chain, a neutral and independent association, carries the stakes of the Supply Chain. As early as 1972, visionary men sensed that this function would be decisive for all companies. For more than forty years, professionals of the sector have made France Supply Chain the reference partner.

France Supply Chain is the privileged interlocutor of institutions and public authorities on all questions related to the sector.



